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**From:** Esher, Diana [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=44BD082A59CD44FFA0D5B1C054A3E996-DESHER]  
**Sent:** 1/21/2021 6:42:23 PM  
**To:** Shawn Garvin (shawn.garvin@state.de.us) [shawn.garvin@state.de.us]  
**CC:** Paul Leonard [Leonard.Paul@epa.gov]  
**Subject:** Transition to Acting Regional Administrator for EPA Region 3  
**Attachments:** DNREC\_R3 Acting RA Email to State Secretaries\_final\_01.21.21.pdf

Dear Secretary Garvin,

At the January 20, 2021 inauguration, Joseph R. Biden and Kamala Harris were sworn in as the president and vice-president of the United States. With the change of administrations, I have the honor of serving as the acting regional administrator for EPA Region 3 until a permanent regional administrator is named.

I have asked Paul Leonard, Director of the Superfund and Emergency Management Division, to assume the deputy regional administrator responsibilities. Paul is knowledgeable and already on top of many issues, having him by my side during the transition will be of tremendous assistance.

I hope to build on existing relationships and prepare a solid foundation for the permanent regional administrator when she/he is named and assumes the role. I plan to continue regular meetings so that we can discuss matters impacting your state. I look forward to working with you in this new role and to continuing the dialogue that has occurred between Region 3 and the states in the past.

*On a final note, if you have any advice for me as the Acting RA, I'd appreciate it! I know that you successfully handled many challenges during your time as RA. While tenure will be much shorter, I'd welcome your guidance.*

Thank you,  
Diana

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